



**DEPARTMENT OF THE AIR FORCE  
HEADQUARTERS, 673D AIR BASE WING  
JOINT BASE ELMENDORF-RICHARDSON, ALASKA**

23 March 2022

MEMORANDUM FOR 673 ABW/CC

FROM: 673 FSS/CC

SUBJECT: Updated Risk Management Assessment – 24/7 Fitness Access

1. The Air Force Fitness Access Program, often referred to as "24/7 Fitness", is primarily intended to provide 24-hour Fitness Center access at installations with a high number of military shift workers in order to support physical fitness for mission readiness. IAW AFI 34-266, *Fitness, Sports, and World Class Athlete Program*, Installation Commanders or designees must conduct an Operational Risk Management (ORM) assessment to determine if access will be restricted to specific activity areas.
2. 673 FSS already offers 24/7 Fitness at Elmendorf and Buckner Fitness Centers and intends to expand 24/7 Fitness to Hangar 5 as well as other areas within Elmendorf Fitness Center. To support this initiative, a Risk Management (RM) Assessment was conducted IAW AFI 90-802, *Risk Management*, to update the risk assessment for unsupervised facility usage at Hangar 5, Buckner Fitness Center, and Elmendorf Fitness Center. The updated Assessment determined the following:
  - a. Unsupervised hours of operation pose an overall "High" risk
  - b. When incorporating the proposed mitigation strategies, unsupervised fitness center operations pose an overall "Medium" risk.
  - c. Risk probabilities are considered "unlikely" to "likely", and potential catastrophic impacts cannot be overlooked
  - d. Some impacts to fitness operations may occur due to injury or damage to a facility. However, with the identified hazards, a mishap presents "Low" impact to the mission.
3. RECOMMENDATION: RM dictates that acceptance of potential risk must be weighed against anticipated benefits. The "Medium" risk with mitigation measures meets the proper level of the risk-versus-benefit standard for sound ORM practice. After weighing the identified risks against the benefit to customers, the subject matter expert team recommends acceptance of associated risks for unsupervised fitness center operations at all locations, provided all the mitigation measures are enforced.
4. The POC for this action is Mr. Tony Mason, 673 FSS/FSVS, (907) 384-3273 or [tony.mason@us.af.mil](mailto:tony.mason@us.af.mil).

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JENNIFER M. MACK, Lt Col, USAF  
Commander, 673d Force Support Squadron

1st Ind, Updated Risk Management Assessment – "24/7" Fitness Access, 23 Mar 22

673 MSG/CC

MEMORANDUM FOR 673 ABW/CC

I concur / ~~non-concur~~ with the RM Assessment and corresponding recommendations.

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JASON R. DELAMATER, Colonel, USAF  
Commander, 673d Mission Support Group

2d Ind, 673 ABW/SE

MEMORANDUM FOR 673 ABW/CC

I concur / ~~non-concur~~ with the RM Assessment and corresponding recommendations.

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VERNON K. LUCAS, GS-13, DAF  
Chief of Safety, 673d Air Base Wing

3d Ind, 673 ABW/CC

MEMORANDUM FOR 673 FSS/CC

I approve / ~~disapprove~~ the RM Assessment and corresponding recommendations.

**AGUILAR.KIRSTE**  
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Colonel, USAF  
Commander

Attachment:  
24/7 Fitness Access RM Assessment - May 2022